

# ANNUAL PERFORMANCE REVIEW 2021/22













SPOTLESS

# ACKNOWLEDGEMENT OF COUNTRY

International Convention Centre Sydney (ICC Sydney) stands and operates on the land of the Gadigal clan of the Eora Nation. In the spirit of reconciliation and as a demonstration of respect for the traditional laws, customs, cultures and country of the First Peoples of this land, ICC Sydney warmly acknowledges the traditional custodians of Gadigal Country and demonstrates respect to Elders past, present and emerging.

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# MESSAGE FROM THE MINISTER



ICC Sydney continues to showcase how building infrastructure is building our civilisation. It's a place that people come to be connected, to learn and to participate in society. It's a place where innovation and ideas are born and discussed.

ICC Sydney is the beating heart of Darling Harbour, and a catalyst for change and renewal of this important harbour side precinct. The NSW Government's vision for a new international convention, exhibition and entertainment centre has continued to be delivered by the people of ICC Sydney since its opening in December 2016.

As we move out of the pandemic, the challenge ahead is for Governments and the private sector to work together to continue bringing people back into our cities. I congratulate and thank ICC Sydney for attracting people back to the Sydney CBD, with domestic event attendance now on-par with pre-pandemic numbers.

The return of international business events and the increased uptake of domestic events at ICC Sydney has bolstered visitor expenditure. This reaches into the local and regional economy and benefits organisations right across the supply chain, from hospitality and accommodation to producers and logistics networks.

I look forward to an exciting program of events in 2022-23.

#### THE HON. ROB STOKES MP MINISTER FOR INFRASTRUCTURE, CITIES AND ACTIVE TRANSPORT



# MESSAGE FROM THE CEO

The last financial year has delivered headwinds and tailwinds in almost equal measure. Through the support of the NSW Government and Darling Harbour Live consortium, ICC Sydney was able to continue communication with its clients and stakeholders throughout the ongoing challenges of the year, and was in a position to respond in real time to the extraordinary level of pent up demand and incredible desire of people to meet face to face.

With the support and direction of ASM Global, ICC Sydney continued to implement its parent group's VenueShield environmental protection program informing its EventSafe Operating Protocols as it adapted to the evolving public health requirements. Additionally, ASM Global's approach to venue management, human resourcing and learning and development opportunities ensured best practice business management methodologies remained the foundation of ICC Sydney's successful operations.

The moment operating conditions in Sydney allowed it, ICC Sydney was back to pre-COVID levels of domestic business activity with record breaking attendance at some of its events across the March to June period.

Attendance, which was largely over the last four months of the year, was more than double the previous financial year as was visitor spend.

Importantly, we are on track to returning to deliver A\$1 billion a year in economic contribution to our city and regional communities within the next three years.

The role of convention centres in activating their host cities is understood by city and state governments, which is why they invest hundreds of millions of dollars into the development of venues such as ICC Sydney. And while the future looks bright for ICC Sydney, for international visitation to return to these pre-COVID levels, the increased investment in our city and national marketing bureaux and the current operating conditions need to be maintained. Over the financial year, we continued to invest in our people and this great venue, ensuring our team remained the wise counsel event organisers turn to when planning their events, particularly during times of change.

While ICC Sydney has not been immune to the current labour and supply chain challenges, it has maintained high satisfaction ratings with client satisfaction at 99% and delegate satisfaction at 99% for the financial year period.

During the year, we were delighted to receive accolades for our approach to supporting clients including the Best NSW Wine List in a Sydney venue (>40 seats) in the 2022 NSW Sommelier's Wine List Awards and the PRIA Golden Target Award 2021 as Bronze B2B Campaign of the Year for our Crisis and Issues Management Campaign over the previous year.

Despite continued disruption to programming, our strong partnership with Aware Super through Aware Super Theatre was maintained and the theatre hosted its longest running, highest selling show – Guy Sebastian, who attracted 25,000 people over five shows.

We also continued our focus on making a difference and released our second Reconciliation Action Plan, renewed our Legacy Program guide for event organisers wanting to create positive social impacts or lighten their environmental footprint through their events with us and built on our 'employer of choice' position through an active diversity and inclusion program across the workforce.

We're continuing to focus on an ever more successful future and we look forward to keeping you updated.

#### GEOFF DONAGHY

Chief Executive Officer International Convention Centre Sydney Group Director – Convention Centres ASM Global (APAC)

# ABOUTUS

ICC Sydney is a A\$1.5 billion development delivered by the NSW Government and Darling Harbour Live, comprising Lendlease, Hostplus, Aware Super, Capella Capital, ASM Global and Spotless FM.

Australia's first fully integrated convention, exhibition and entertainment venue, ICC Sydney features a striking contemporary design, leading technology and world class meeting and exhibition spaces. Designed to respond to future demands of the meetings industry, with the capability and flexibility to meet a comprehensive range of event requirements, ICC Sydney has already established itself as one of the world's most sought after venues.

ICC Sydney sits on the Sydney Harbour foreshore within its own dynamic dining, leisure and residential precinct, surrounded by finance, technology, innovation and learning hubs. It is the jewel in a A\$3.4 billion, 20-hectare transformation of Darling Harbour.

# PROUDLY MANAGED BY ASM GLOBAL

ICC Sydney is proudly managed by ASM Global, the world's leading venue management and services company. The company's elite venue network spans five continents, with a portfolio of 350 of the world's most prestigious convention and exhibition centres, arenas, stadiums, and performing arts venues.

Being part of the ASM Global network provides ICC Sydney with unique access to global intelligence, industry resources, marketing and best practice, all of which has contributed to the venue's ongoing success.

ASM Global's VenueShield – an environmental hygiene program of the most advanced safeguards, informed by public health authorities, medical and industry experts and deployed in 350 ASM Global facilities worldwide, including at ICC Sydney.



# **Our Vision**

To be the best performing convention, exhibition and entertainment centre in the world.

# **Our Mission**

While delivering success for our clients and stakeholders, we are driven to also make a difference within our community as we operate an extraordinary venue with extraordinary people who win, run and support extraordinary events.

# **Our Values**

Communicating our core values is important to building the collaborative, inclusive culture that we desire. It is the commonality that connects us.

When we work with the values of Integrity, Creative and Connected at the heart of our operations, then we deliver success for our people, clients, community and stakeholders.

# KEY RESULTS

Strong leadership, a culture of innovation and constant communication at ICC Sydney has contributed to a doubling in visitor attendance and economic contribution to the community over the 2022 financial year, compared to the previous year.

Through clear and regular communication with clients, ICC Sydney ran 300 events welcoming 470,000 attendees, plus an additional online audience of at least 114,000 people, delivering A\$190 million in visitor expenditure.

The venue's ability to stay open, keeping its core team engaged with clients and stakeholders while allowing its people to deliver new solutions to fluid challenges, has delivered this outstanding result.

From astutely managing client relationships in support of surging enquiries, to collaborating on events with flexibility during the planning stages, and accommodating the many logistical and technical touchpoints with precision and skill on site, the venue team's exemplary, world class service resulted in delivering a full events calendar that met pent up demand while achieving the highest levels of client satisfaction.

ICC Sydney's ongoing advocacy and marketing efforts, culture and commitment to sustainability have also supported the desire of clients to confirm and execute their events.



# **470,000** in person attendees

83%

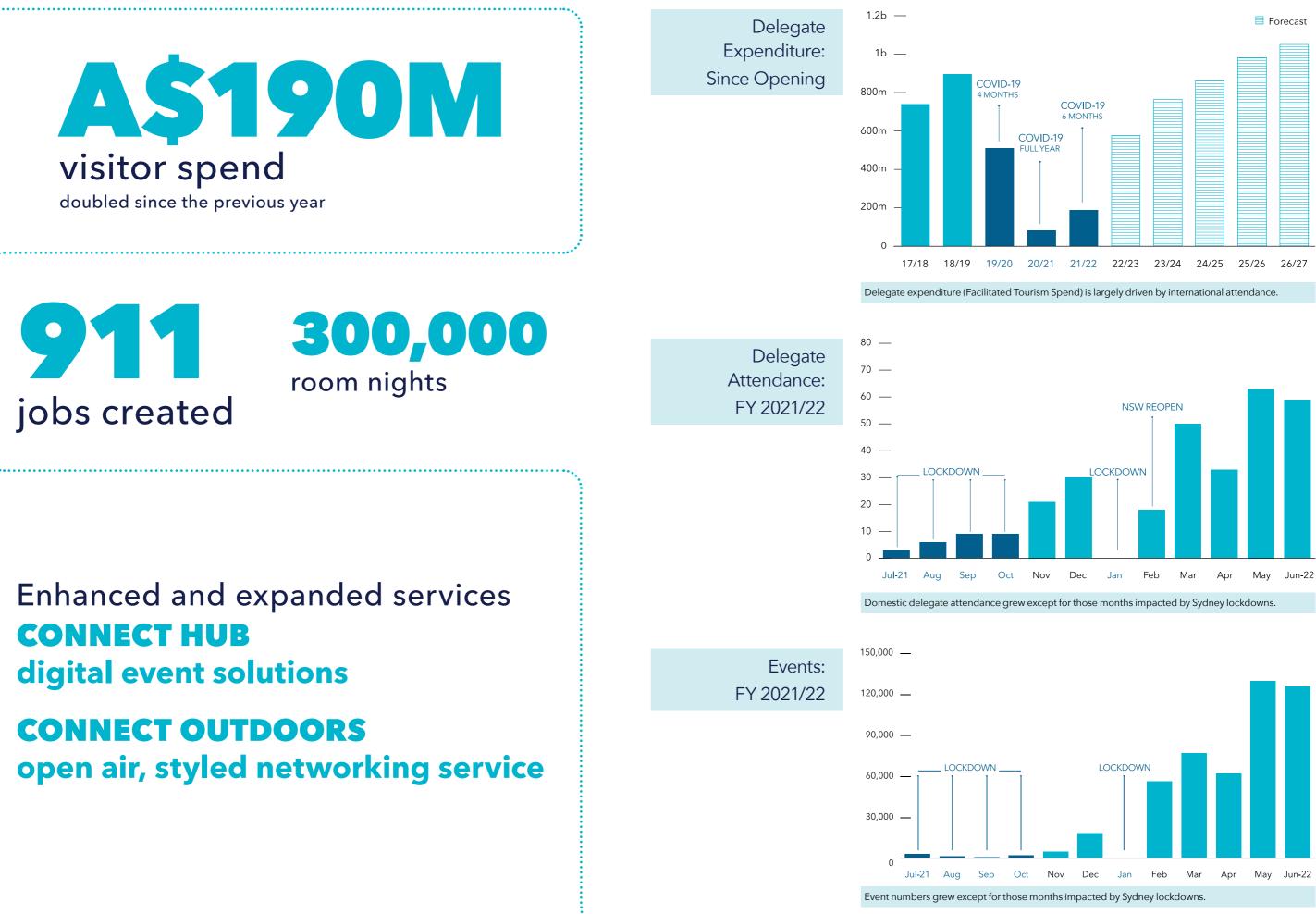
employee engagement score

trainees in inaugural Professional Growth Traineeship Program

> **23** Legacy Program activations







# Awards, Accreditation and Recognition

ICC Sydney and its Darling Harbour Live partners demonstrated global leadership in FY 2021/22, adding a further thirteen awards and accolades to the 60 achieved from 2017 to 2021/22. ICC Sydney secured awards this year in recognition of its leadership, crisis management, audio visual, venue operations, culinary services, sustainability, training and its extraordinary people.

## Audio visual services

Meetings and Events Australia 2020 National Awards State Winner: Audio Visual Services

## Communications

PRIA Golden Target Awards 2021 B2B Campaign of the Year – Bronze, Crisis & Issues Management Campaign of the year

# **Culinary services**

2022 NSW Sommelier's Wine List Awards Best NSW Wine List in a Sydney venue (>40 seats)

## **People and team**

Events Industry Council Hall of Leaders, Geoff Donaghy, CEO, ICC Sydney & Group Director - Convention Centres, ASM Global (APAC)

Australian HR Awards Australian HR Manager of the Year, Luke Fleming, Director of Human Resources

Meetings and Events Australia 2020 National Awards State Finalist: Sales, Marketing and Business Development Person of the Year, Gabriella Alberici, Senior Manager Business Development Corp, Government & Events

Meetings and Events Australia 2020 National Awards National Winner: MEA Future Leader, Joshua Clark, ICT Solutions Delivery Specialist

#### Venue

Meetings and Events Australia 2020 National Awards State Finalist: Best Event Venue – Capacity over 1,500

SPICE Magazine Hot 100 venues (Aust) The Most Sustainable Venue Best Venue for a Gala Dinner

Safe Work NSW Awards Shortlisted: Large business (non-government)

M&IT Awards (U.K) Finalist: Best Overseas Conference Centre

# Accreditations and certificates

In accordance with ASM Global's ATLAS operating system, ICC Sydney has achieved compliance with the following:

EarthCheck EarthCheck Silver Certification

ISO14001 Environmental Management System

ISO45001 Occupational Health and Safety Management System

ISO9001 Quality Management System

ISO22000 Food Safety Management System

Leadership in Energy and Environmental Design (LEED) Gold Certification

# **Customer Centric**

ICC Sydney is committed to being an employer of choice. The team of exceptionally talented professionals provide a committed service to clients, delegates, patrons and guests. Their experience is backed by a friendly, genuine approach to business that is consistently praised by the venue's cross-section of stakeholders. In a year again impacted by COVID-19 disruptions and natural disasters, ICC Sydney's team has achieved an exceptional response from clients for its detailed event planning and in meeting the resurging demand for face to face events.

Note: ICC Sydney received a client survey return rate of 30%, totalling 99 surveys.

## Professionalism, dedication and seamless event delivery

This is our second year hosting the United Nations Women Australia's (UNWA) International Women's Day event at ICC Sydney and I could not fault it. Right from contract, planning and on site execution your team have been amazing to deal with and were truly there by our sides helping ensure it was a successful event. THANK you! I think we have a fantastic partner in ICC Sydney for UNWA and I hope we can continue this as an annual event for the next decade! Thank you for hiring such great people and creating a culture where they want to help their clients and deliver truly memorable events.

Sharice Bellantonio, Event Director of UN Women Australia International Women's Day Lunch 2022, Usual Suspects Creative



# **National Business**

Forty-one of the 59 national conferences and events were delivered in the last four months of the year. All national events in FY 2021/22, which attracted 19,000 attendees, were critical to achieving the venue's goals of strong economic impact, precinct activation, ideas and innovation exchange and re-establishing Sydney's reputation as being open for events. In many cases, these events provide the platform for bidding on international events.

Highlights from ICC Sydney's sixth year of operation included the successful 20<sup>th</sup> Annual Pathology Update 2022 delivered as an integrated hybrid conference and exhibition attracting 686 on site and 614 online delegates. Another key national association event was the Royal Australian and New Zealand College of Psychiatrists (RANZCP) Congress 2022 held at ICC Sydney for the first time. There the venue welcomed 1,300 in person delegates in May.



## Case Study

#### Royal Australian and New Zealand College of Psychiatrists (RANZCP) Congress 2022

15 – 19 May 2022

RANZCP selected ICC Sydney as the ideal location to host this hybrid event to facilitate essential knowledge sharing.

#### Partnership and collaboration success

ICC Sydney's flexible team, advanced technology infrastructure, range of multipurpose spaces and operations provided the ideal environment to deliver the Congress and Exhibition.

Alongside the RANZCP, Professional Conference Managers, WALDRONSMITH Management worked closely with the ICC Sydney team across all areas of event delivery to ensure a seamless experience for all stakeholders.

The venue's expanded Connect Hub services, including on site and online speaker preparation and Digital Concierge support, were activated to work together with the WALDRONSMITH Management team to deliver the complex program.

ICC Sydney was an excellent choice for the host venue for the RANZCP 2022 Congress. It provided the ideal environment to enable our community to come together to share knowledge and expertise and make valuable connections. The combination of flexible meeting spaces, technical expertise, outstanding food and beverage and a shared focus on customer service contributed significantly to the overall success of the Congress.

Jessica Stratton, Manager, Conferences and Events, RANZCP

ICC Sydney was an ideal venue for the RANZCP Congress in 2022. The meeting space provided the flexibility needed for the extensive program and importantly the ICC Sydney team worked in collaboration with WALDRONSMITH Management and the RANZCP, to ensure we were able to deliver an outstanding experience for all stakeholders of the Congress.

The shared expertise together with an aligned focus on the customer experience enabled us to deliver a truly successful and engaging Congress for the RANZCP community.

Kate Smith, Managing Director, WALDRONSMITH Management

Over 1,300 delegates attended the event
<b>45</b> exhibiting organisations
312 presentations
<b>13</b> concurrent program streams
Held at ICC Sydney for the first time in 2022
Pyrmont Theatre and The Gallery utilised

# **Exhibition Business**

A total of 31 trade and consumer exhibitions attracted 196,264 visitors to ICC Sydney delivering significant benefits to Sydney and New South Wales with direct and indirect attendee expenditure, boosting the state economy and positively impacting suppliers.

A highlight in the FY 2021/22 exhibition calendar was the delivery of AMDA Foundation's record breaking INDO PACIFIC International Maritime Exposition. It was held for the third time at the venue attracting over 25,000 attendees to interact with 736 participating exhibitor companies from 23 countries.

ICC Sydney welcomed Oliver Kinross' Sydney Build Expo for the first time this year. Four of the venue's exhibition halls housed over 500 exhibiting organisations as they interacted with 30,000 attendees. In another first for the venue this financial year, Australian Manufacturing Technology Institute's Australian Manufacturing Week was held in June. Over 6,000 attendees engaged with 180 exhibitors at the four day trade event occupying two halls at ICC Sydney.

The value of exhibitions cannot be underestimated as they accelerate trade and investment, face to face networking and provide a platform for innovation and entrepreneurship on the show floor.



## **Case Study**

#### **INDO PACIFIC International Maritime Exposition**

10 - 12 May 2022

ICC Sydney supported AMDA Foundation to suc PACIFIC International Maritime Exposition held for

#### Bespoke in person services

To accommodate the scope and calibre of the event including 70 major conferences within the program, ICC Sydney bolstered its customer service and security support by almost 50 per cent.

The team activated best practice VIP management protocols in support of officials and dignitaries including the Australian Chief of Navy Vice Admiral Michael Noonan, Australian Minister of Defence Peter Dutton and Minister for Enterprise, Investment and Trade; Minister for Tourism and Sport; and Minister for Western Sydney, Stuart Ayres speaking at the event as part of the proceedings.

#### Precinct collaboration

INDO PACIFIC 2022's spectacular Closing Ceremony event took place on the ICC Sydney Convention Centre Forecourt. The Australian Navy Band presented a public performance followed by a traditional Naval ceremony encompassing the firing of one volley of blank rifle ammunition.

#### **Customised culinary services**

ICC Sydney's culinary team worked with AMDA Foundation to optimise the menu and catering service. Exhibitor on stand catering requests were managed seamlessly via the venue's award-winning culinary service across the three day event.

INDO PACIFIC 2022 was the largest event AMDA Foundation has ever staged, and the largest defence industry event ever held in Australia. As the first post-COVID event of its type in the region, it was critical to our network of naval defence and commercial maritime professionals, including the Royal Australian Navy. Once again ICC Sydney's team proved flexible, committed and supportive in working with AMDA Foundation to produce a highly successful event, which exceeded expectations.

Ebony Ordona, Head of Event Services, AMDA Foundation

ccessfully plan a record breaking INDO or the third time at the venue.
<b>25,000+</b> record breaking attendance
<b>736</b> naval defence and commercial maritime exhibitors from 23 countries, a 12% increase on 2019.
<b>11% more</b> exhibition space than 2019
<b>115</b> official defence, industry, academic and government delegations
<b>40+</b> nations represented, with 39 Chief of Navy Counterparts
<b>70+</b> conferences, symposia and presentations, including the Royal Australian Navy's Sea Power Conference, King-Hall Naval History Conference and Sailors' Forum
<b>VIP participation</b> from Australia's Minister for Defence and Minister for Defence Industry.

# Banquet, Meeting, Function and Seminar Business

The local banquet, meeting, function and seminar segment was the first to recover in earnest due to increasingly eased restrictions and pent up local demand to deliver events from February 2022.

ICC Sydney welcomed 82,318 local attendees to 177 events, with 106 events delivered in the final four months of the financial year. Repeat business in this market segment accounted for 67% of all events in the financial year. With attendance largely on par with previous event iterations, this demonstrated clients' and attendees' confidence to return to face to face events at the venue.

The venue welcomed attendees representing the education, financial services, technology, tourism, retail sectors as well as all tiers of government. Organisations such as Business Sydney, Committee for Sydney, Supply Nation, Salesforce, Amazon, Telstra, Informa Australia, Stand Tall and Chief Executive Women all selected ICC Sydney to host their high profile delegations – entrusting the venue's world class services to showcase their events.



## **Case Study**

#### Australian Tourism Exchange (ATE Live)

15 – 18 May 2022

ATE Live's event program, delivered in partnership with Destination NSW, was future focused as the tourism and business event industries continue to make a strong rebound post pandemic.

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ICC Sydney provided the ultimate environment for tourism professionals to nurture relationships that will see the industry continue to innovate and welcome increasing numbers of international travellers and business event attendees to Australia's remarkable destinations.

#### **Customised culinary services**

To accommodate a well-travelled, discerning audience and the content rich program, ICC Sydney's culinary team worked with Tourism Australia to structure a high impact yet seamless catering service. The ATE Live lunch for 1,700 attendees in the Exhibition Centre required meticulous culinary execution that championed the best local produce from across the New South Wales region and around the country – despite supply chain challenges.

#### Prioritising face to face connection

This year, a focus on getting back to travel and tourism, and prioritising in person experiences was key. ICC Sydney helped elevate the on site experience and comfort of buyer's through high impact, in house technology delivery, complementing experiences exclusive to ATE Live. A range of best in class equipment, including staging, lighting, sound and three large, high tech 7m by 4m flown LED screens were highlights of the event.

ATE Live was an extraordinary experience for so many reasons and ICC Sydney's world class services were central to our success. Everyone on the ICC Sydney team ensured our attendees felt welcomed during a critical time in the industry's recovery. Thank you again for your role in delivering a brilliant event for Australia's tourism industry.

Robin Mack, Executive General Manager Commercial & Business Events Australia, Tourism Australia

<b>1,100+</b> delegates from Australia, North America, UK, Europe, New Zealand, Greater China, Japan, South Korea, Singapore, Malaysia, India and Indonesia
Inbound tour operators, luxe buyers, and specialist buyers attended
<b>38,000+</b> appointments across scheduled meetings and networking events
ICC Sydney provided culinary, audio visual, marketing, security, event management, presentation services, and logistics services.
Seamless collaboration with host body Tourism Australia, industry partners and suppliers in Exhibition Centre halls 5 – 7.

# **International Business**

Australia's international borders were reopened to the world in February 2022, and with that ICC Sydney was poised to welcome international convention business events attendees.

The international market returned slightly earlier than expected as ICC Sydney delivered two international conferences, the 20<sup>th</sup> International Conference on Soil Mechanics and Geotechnical Engineering (ICSMGE 2022), which attracted over 1,300 in person delegates to the venue with 627 international delegates representing 76 countries and AMDA Foundation's INDO PACIFIC International Maritime Exposition which welcomed 25,000 attendees *(full case study p19)*.



## Case Study

#### International Conference on Soil Mechanics and Geotechnical Engineering 2022

1 – 5 May 2022

The return of face to face connection is driving healthy delegation for ICC Sydney's hosted events and its organisers. From the desire to rub shoulders with experts in their fields to the desire to travel and experience a new city and venue – this shone through in ICC Sydney's first international event since the pandemic, the 20<sup>th</sup> International Conference on Soil Mechanics and Geotechnical Engineering (ICSMGE).

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#### Leaving a legacy through hybrid events

Leaving a positive legacy was high on the organiser's priorities. ICC Sydney's hybrid event execution included leading technical production facilities, team expertise and digital infrastructure knowledge.

ICC Sydney delivered streamed live sessions to 501 virtual delegates, on demand services and video editing whilst ensuring the on site, live event experience for the in person delegation was equally engaging. The hybrid services were critical to ensuring access to the state of the art lectures for ICSMGE delegates joining remotely.

#### Bespoke menus to meet vision

To support the organiser's vision, ICC Sydney's culinary team worked with ICMS Australasia to customise the menu, beverages and catering service from its Sundowners Function to its Gala Dinner to activate a culinary journey through Australia. The menu and beverages championed local produce and wine from across the New South Wales region as well as other Australian regions.

ICC Sydney has been extremely flexible and supportive over the last four years and throughout the pandemic. No other venue in Sydney is able to cope with such a large international conference and its requirements including hybrid – everything is under one roof, with an abundance of accommodation on its doorstep. **99** 

Emma Bowyer, Managing Director & Owner, ICMS Australasia

This is a magnificent venue and an adornment to Sydney – our delegates have nothing but compliments on the venue and the city. The facilities have been terrific, the catering has been wonderful and the staff incredibly friendly. And to top it off – on one of the most beautiful harbours in the world. **99** 

John Carter, Emeritus Professor, The University of Newcastle & Local Organising Committee Chair

1,368 in person delegates
<b>501</b> virtual delegates
<ul><li>627 international delegates from</li><li>76 countries</li></ul>
<b>170</b> young geotechnical engineer leaders
<b>35</b> speakers
<b>43</b> exhibitors
<b>\$2.3 million</b> estimated delegate expenditure

# **Live Entertainment Business**

One of the key market segments that is helping to revitalise the city is the live entertainment events division. With 32 performances attracting 173,958 to Aware Super Theatre and ICC Sydney's Darling Harbour Theatre this financial year, the venue was able to continue to play a critical role in reenergising Sydney through events, with flow-on benefits reaching out from the city and into regional NSW through our long supply chain. It is also encouraging to see the positive impact these events have for the performing arts sector that was heavily impacted by gathering restrictions since the onset of the pandemic.



## **Event in Focus**

#### Guy Sebastian's T.R.U.T.H Tour

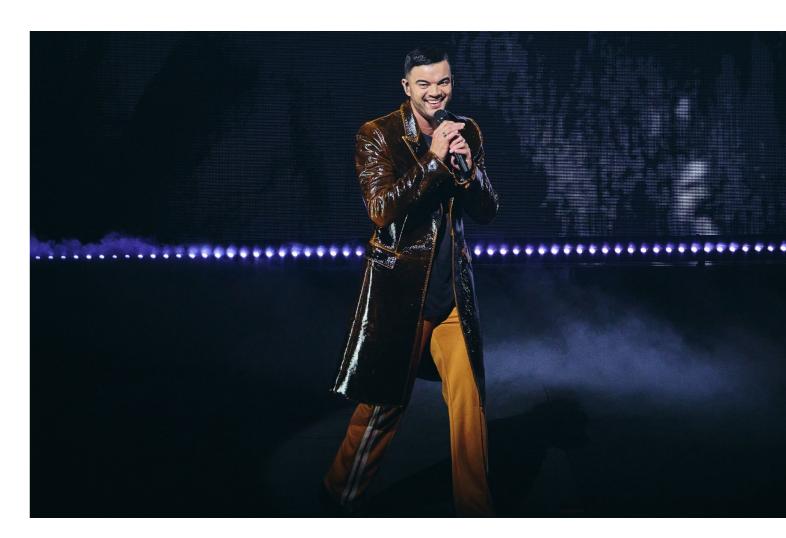
27, 29, 30 April, 1 May, 4 June 2022

ICC Sydney welcomed thousands of visitors to Sydney's iconic Darling Harbour precinct with the upturn of entertainment events and its highest selling show to date with Australian singer and songwriter, Guy Sebastian's T.R.U.T.H. Tour – one of Australia's biggest national tours in 2022 drawing over 25,000 patrons to ICC Sydney's Aware Super Theatre across five shows from late April to early June.

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Achieving unprecedented ticket sales for Aware Super Theatre as the venue's highest selling and longest running entertainment event to date, the T.R.U.T.H Tour became one of 2022's biggest tours.

Remaining open throughout the last two years to deliver events in line with New South Wales Government health regulations, the venue invested in the development of new products, services, and upskilling and expanding its team to prepare for the revival of events and to optimise the visitor experience.



Due to surging demand, live entertainment promoter, TEG Live announced a fifth and final show to Sebastian's Sydney leg at Aware Super Theatre.

# **Partnerships**

# Aware Super

In recognition of the venue's strong brand and reputation, equity and naming rights partner Aware Super continued its investment in ICC Sydney, underpinning what is a true partnership that enjoys a synergy of shared values.

Aligned in social contribution objectives and activities, ICC Sydney and Aware Super have worked together since the partnership's establishment in 2019 to ensure that Aware Super's members and all patrons enjoy exceptional live events and drive positive community impact. During the year, Aware Super engaged an ICC Sydney creative industries Legacy Program partner.

Through the venue's client Legacy Program, immensely talented emerging artists from the Talent Development Project perform in the Aware Super Theatre Lounge on event nights.

## **American Express**

American Express opens the door to unforgettable experiences. From concert and theatre pre-sales, lounge access at some of the top arenas around the country including in the American Express Invites Lounge at Aware Super Theatre, American Express offers patrons the opportunity to create memorable moments.

# **Community partners**

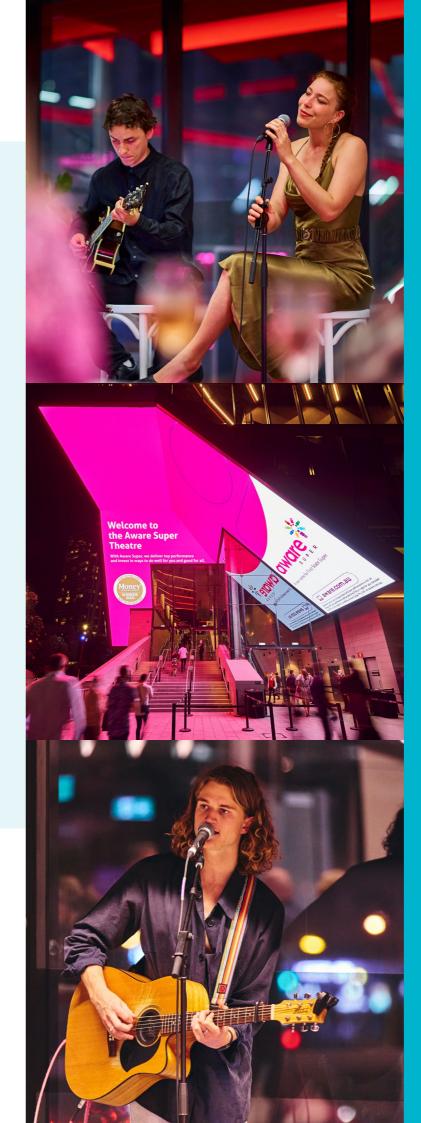
ICC Sydney delivered social contributions to valued community partners, including Stand Tall. In 2022, Stand Tall addressed 6,000 students, teachers and mental health professionals, and a further 70,000 student virtual audience, to deliver positive mental health and wellbeing outcomes.

See Strengthen our Communities on page 36, for further details on ICC Sydney's community partners.

**174k** in person attendees







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As an investor in ICC Sydney and naming-rights partner of the Aware Super Theatre, we are proud of our continued association with this iconic events and entertainment destination. The venue exemplified the strength of our partnership through their unwavering support during the year – continuing to build on the collaboration servicing Aware Super members and theatre patrons. At Aware Super, we pride ourselves in doing well for our members in terms of delivering strong, sustainable long-term returns and doing good in the communities in which they live, work and retire. Our investment in ICC Sydney – an invaluable piece of infrastructure and part of the fabric of the Sydney community - is a wonderful example of this. In the last year, we were reminded of how our partnership is not only built on delivering benefits for our members and exceptional experiences for visitors, but also on a shared and deep-rooted commitment to driving positive impact and legacies for the wider community.

Deanne Stewart, CEO, Aware Super



# CORPORATE SOCIAL RESPONSIBILITY

In alignment with the ASM Global ACTS worldwide sustainability and equity program, ICC Sydney is committed to best practice environmental sustainability through its Corporate Social Responsibility (CSR) program. The aim is to minimise the potential for negative environmental impact and provide a positive social contribution. To assist in this commitment, ICC Sydney has implemented environmental sustainability systems in line with international standard ISO14001 and EarthCheck criteria.

Corporate Social Responsibility is core to ICC Sydney's business management framework, values and its culture. ICC Sydney continued to build on a strong foundation for delivering its CSR plan over the year. Reflecting on the United Nations Sustainable Development Goals, ICC Sydney has a triple bottom line approach to CSR and has identified initiatives that contribute towards a global agenda for building sustainable cities and communities.

ICC Sydney prioritised a number of key projects in FY 2021/22 to support its CSR commitments, including launching its second Reconciliation Action Plan, deepening and broadening its community partnerships, minimising waste to landfill, continuing to educate and engage team members, clients and stakeholders and maintaining community partnerships through its Legacy Program.

## ICC Sydney pledged to reach a net zero emissions target by 2050 following the United Nations Climate Change Conference COP26 event.

We are committed to providing local employment opportunities and contributing to the NSW economy through the procurement of local goods and services. Sustainability criteria including environmental performance, modern slavery commitments and fair trade principles are central to our purchasing decisions.





# **1 Protect the Environment**

Reduce waste from the guest experience across our venues, enhance facility efficiency through capital investments, and protect and preserve resources in and around our communities.

Together with ASM Global, ICC Sydney strives to limit environmental impact by committing to; minimising pollution, the sustainable use of resources including energy and water, and to minimising waste generated as a result of our activities. We aim to comply with all applicable environmental and sustainability legislation and other requirements.

ICC Sydney has united with the Joint Meetings Industry Council (JMIC) as a signatory to its 'Net Zero Carbon Events' initiative which was launched at the United Nations Climate Change Conference COP26 event. Through this pledge, ASM Global and ICC Sydney aim to join all stakeholders in the business events industry world-wide that have also committed to reach this goal in addressing one of the biggest challenges we collectively face today.

In line with our commitments, ICC Sydney's Legacy Program Environmental Sustainability stream can be activated during the event planning process to reduce the ecological impact of events. Environmental activations via the Legacy Program can include waste management, energy use and water conservation initiatives.

# **594MWh** generated through solar

**413t** CO2e emissions saved



#### Waste management

ICC Sydney remains committed to minimising waste and continues to strive towards an ambitious target to divert 75% of all waste from landfill. ICC Sydney continues to partner with its waste services providers to improve resource recovery from waste streams. Many of ICC Sydney's waste streams are either recycled or reprocessed into usable byproducts such as energy, fertiliser and alternative fuels. Through its waste management processes and community partnerships 54.6% of the waste generated was recycled, reprocessed or donated in FY 2021/22, an increase compared to the 52% diverted the year prior. Through the venue's waste management processes, 100% organic waste was successfully diverted from landfill.

Each event is reviewed according to the health advice and operating environment of the day, however, while individually wrapped food products have been requested from time to time, ICC Sydney remains largely single use plastic free. Where single use packaging items are required, every effort is made to ensure that they are compostable. Even with far fewer events than pre-pandemic, ICC Sydney has remained committed to working with its charity partners to provide food to people in need and stop food waste ending up in landfill. This year, ICC Sydney donated over seven tonnes of food to charity representing over 21,000 meals.

### Energy use

Built with sustainability in mind, many of ICC Sydney's features and fixtures are geared towards operating efficiently and minimising energy consumption. This includes ICC Sydney's photovoltaic array, which provided 6.2% of the venue's electricity use this year. Energy reduction initiatives included shutting down non-essential equipment and lighting, installing energy efficient lighting in the car park and revised processes to minimise energy use. Energy reduction strategies such as the installation of LED lighting in ICC Sydney's car park alone saved 27,000kWH across the year. To compare, the average Australian household uses about 15,000kWH of electricity per year.

## Water conservation

Fixtures and fittings that minimise water use, such as toilets and taps, were included in ICC Sydney's original design. Rainwater continues to be harvested with reclaimed water used for irrigation and toilet flushing.

Actively managing site services, such as cooling systems, and increasing awareness and education around consumption to drive behaviour change contribute to ICC Sydney's water saving initiatives. An ongoing industry leading partnership with Sydney Water encourages clients to install temporary water refill units at their events and the venue uses Sydney tap water in all meeting rooms, significantly driving down the use of single use plastic bottles. During the year, the venue hit a major milestone, saving two million bottles from use since the program commenced. This equates to saving 25.6 tonnes of plastic from being produced.



diversion

# 2 Invest in People

Create an environment of inclusion and gender equity across our organisation, grow the diversity of our business partners around the world, and enable opportunities for our current and future workforce.

# Maintaining employer of choice position

ASM Global and ICC Sydney are committed to being an employer of choice and providing a great place to work that creates meaningful and fulfilling careers, not simply jobs. Investment in people continues to deliver outstanding results. ICC Sydney's focus on recognising and retaining high performing talent resulted in 47 internal promotions and 15 casual progressions into permanent roles. Despite the impact of uncertainty and tight resourcing, ICC Sydney achieved an average employee engagement score for the year of 83%.

ICC Sydney's employee benefits program coupled with its upgraded Enterprise Bargaining Agreement have helped it meet its ambition to be more than a venue. During the year, employee benefits were expanded to include a casual workforce incentive scheme, discounted car parking, volunteering opportunities with community partners such as Stand Tall and Science for Wildlife.

# **83%** team member engagement score

# Skilling the team for success

Through ICC Sydney's Academy of Extraordinary, ASM Global Academy, and external training providers ICC Sydney provided expansive learning resources and professional development opportunities of over 2,174 training courses delivered through formal and informal settings. The internal program, My Extraordinary Journey, continues to offer clear career pathways for team members through talent, leader and career development streams, in turn increasing engagement. In FY 2021/22, ICC Sydney's team members undertook 3,441 hours of learning and development.

Strategic collaborations with leading vocational training providers enabled ICC Sydney to launch its inaugural Professional Growth Traineeship Program with 14 trainees accepted since the program was launched. ICC Sydney's paid traineeships and apprenticeships encompass a raft of roles and certifications across culinary, audio visual production, digital media, events management, customer service, risk and reception.

Two senior ICC Sydney team members, Mathew Haynes, Senior Manager - Live Events and Sandra Rae, Senior Manager, Public Relations progressed through the International Association of Convention Centres inaugural Future Shapers leadership program.

Internal training opportunities were elevated with the development of a High Performance Program. Through a rigorous selection process, the 12 month program identifies senior members of the ICC Sydney team and develops their business management knowledge and skills.



# **2,174+** internal and external training courses

## Strength in diversity

Diversity at ASM Global is about recognising and valuing the different knowledge, skills, backgrounds and perspectives that people bring to work, regardless of whether those differences are based on age, gender, ethnicity, sexual orientation, social background or other factors. To be a global leader, ICC Sydney believes that diversity must not only be visible within ICC Sydney's workforce but also across its partners, supplier base and content. This is how it builds organisational capability and diversity of thought to deliver the best guest experience to the people that ICC Sydney is dedicated to serving.

ICC Sydney's diversity strategy is focused on five key streams: First Nations, LGBTI, Parents and Carers, Five Generations and Able at Work. To foster understanding, integration and collaboration between all team members we run a program of activities focusing on these streams. This includes marking days of significance, education through awareness, team activities and learning and development programs focused on ensuring key team members are well equipped to welcome a diverse group of team members and guests into the venue.

# Recruiting to best serve event needs

The team maintains a close working relationship with neighbouring University of Technology Sydney and event management students have been placed at ICC Sydney as a result. As part of its outreach efforts ICC Sydney participated at the Sydney Jobs Fair hosted by the Australian Government Department of Education, Skills and Employment held at the venue. ICC Sydney's Chef de Cuisine was invited by TAFE NSW to speak to secondary students. Similarly, ICC Sydney has participated in industry career days at William Blue College of Hospitality Management and the International College of Management, Sydney.



## **Commitment to innovation**

With the return of face to face meetings, ICC Sydney's team continued to upskill and evolve its services to meet changing client needs. The shift in focus from virtual to hybrid back to in person events meant the team simultaneously prepared three scenarios for each event. The Audio Visual (AV) team drove innovative client solutions by expanding on the skills and experience they developed to deliver virtual events and adapted these for hybrid event requirements that are still sought out today, including:

Creation of a 'Digital Concierge' service to manage remote presenters into traditional meeting rooms. This service meets and greets presenters, performs vital technical testing and then networks these remote presenters throughout the venue.

Management of the remote delegate experience by live streaming to the platform of the client's choosing, including:

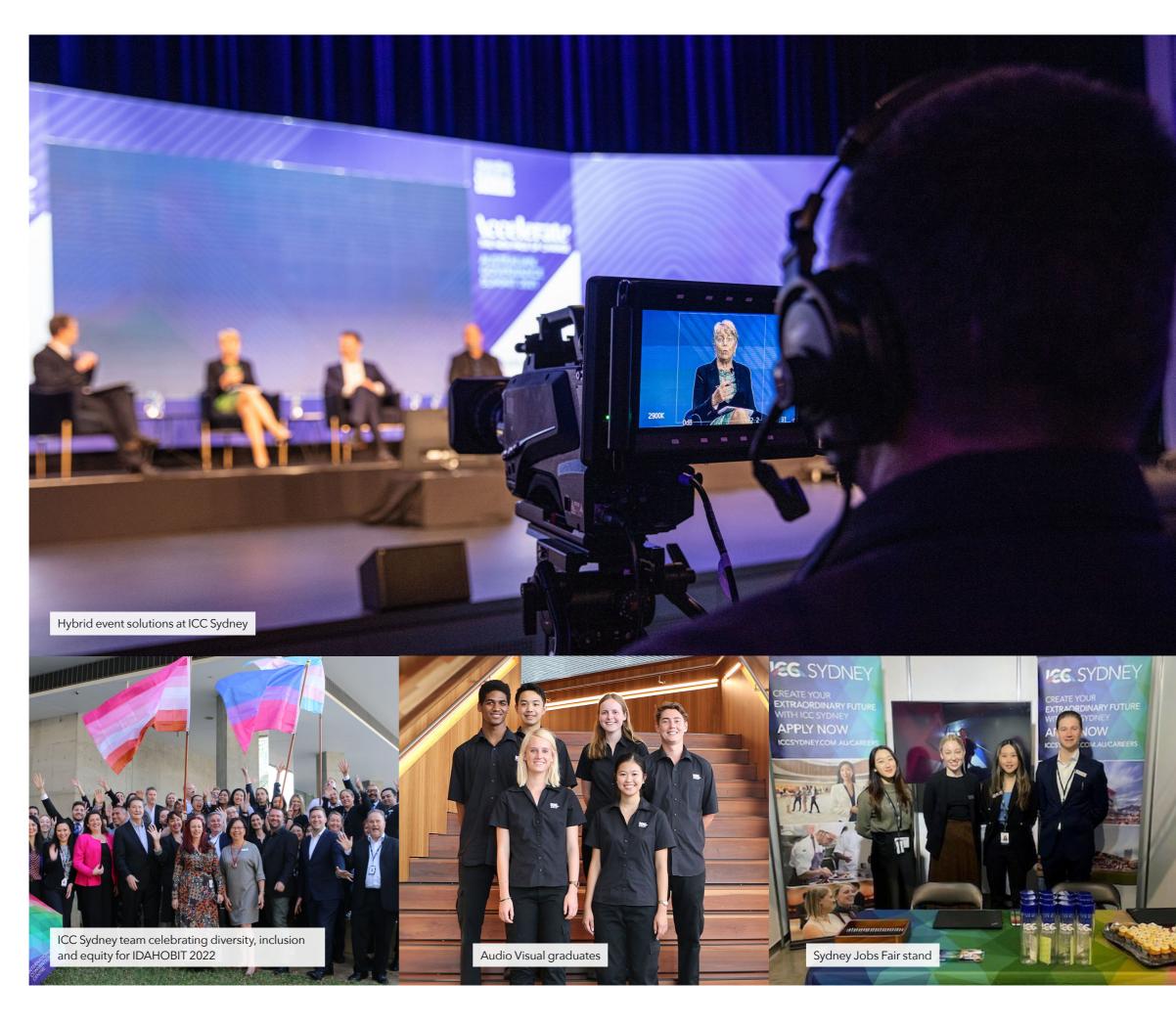
- ICC Sydney Connect
- Microsoft Teams
- Facebook Workplace
- Vimeo
- YouTube
- Client's virtual event platform

Hybrid digital event delivery via a customisable platform – ICC Sydney Connect. The platform is designed and created by the team with the offering expanded to include scaled options for smaller events (Lite) up to multi day multi room congresses (Plus).

Hybrid event registration created and delivered via the ICC Sydney Connect platform technology.

ICC Sydney's team launched Connect Hub in order to bring these services under the one umbrella, delivered by one team, providing a one stop destination for virtual and hybrid event requirements. This new concept future proofs events of all types. It takes traditional speaker preparation to the next level for both on site and online speakers. It includes a dedicated media studio for broadcast events, a video edit suite, digital signage management and digital event platform design and delivery.

To ensure the successful transition from virtual to hybrid, the vast majority of our team were upskilled and trained on the delivery of hybrid events. ICC Sydney's AV team has embraced event delivery and technological evolution by innovating solutions to deliver on the ever changing needs of clients and the event industry as a whole.



### 3 **Strengthen our Communities**

Engage in improving the vitality of our communities, increase philanthropic support through meaningful efforts, and enhance the health and well-being of our coworkers, clients and guests.

## **Food donations**

With so many disruptions to events over the year, ICC Sydney leveraged its relationships with charitable and not for profit organisations to ensure unserved food could be used to support those in need within the community. The culinary team oversaw the donation of over seven tonnes of quality surplus food which represents 21,000 meals for charities including the Matthew Talbot Hostel in Woolloomooloo, OzHarvest, PlateItForward and Youth Off The Streets. As well as fresh fruit and vegetables, the team was able to find a purpose for cookies, cakes and other baked goods from the in house pastry kitchen as well as unserved sandwiches, salads, wraps and sushi. ICC Sydney provided food donations along with the venue's chefs working to bulk prepare foods and offering frozen storage facilities to charity organisation PlateItForward.

## **Reconciliation Action** Plan #2

As an iconic destination, which stands and operates on the traditional lands of the Gadigal people of the Eora Nation - on Tumbalong, the land, and Gomora, the water, what is known today as Darling Harbour -ICC Sydney has a unique opportunity to foster and promote reconciliation.

ICC Sydney has strengthened its commitment to respect, celebrate and acknowledge Australia's First Nations community through the launch of its second Reconciliation Action Plan in March 2022.

The team is committed to connecting, learning and sharing with its First Nations community. It collaborates with Reconciliation Australia, Metropolitan Local Aboriginal Land Council, KARI Foundation, Boomalli Aboriginal Artists Cooperative, Aunty Margret Campbell of Dreamtime SouthernX, Supply Nation and others on its reconciliation journey. The venue marked key dates of significance such as National Reconciliation Week and NAIDOC Week as well as introducing new initiatives such as a First Nations Procurement Policy and a Sea of Hands activation.

## **Charities and community** support

Across the financial year, the venue supported local charities through in-kind contributions. This included assisting youth mental health charity Stand Tall, one of the venue's community partners. Now in its sixth year at ICC Sydney, Stand Tall 2022 was supported by 21 ICC Sydney team member volunteers, was attended by more than 6,000 students, teachers and mental health professionals with a further 70,000 tuning into the live-stream or online replay. ICC Sydney welcomed five charity fundraising events for Sydney Children's Hospital Foundation, Giant Steps Sydney Limited, NSW Police Legacy, Tour de Cure Ltd., and Stand Tall held across the year.



ICC Sydney provided promotional support totalling 20,745 hours of content displayed on digital signage for various charities, community partners and days of importance. We also raised awareness for charities by lighting up the building in support of White Ribbon and UNHCR. The content related to environmental sustainability, community causes, and diversity and inclusion. Content was communicated to increasing footfall in the Darling Harbour precinct through the year.





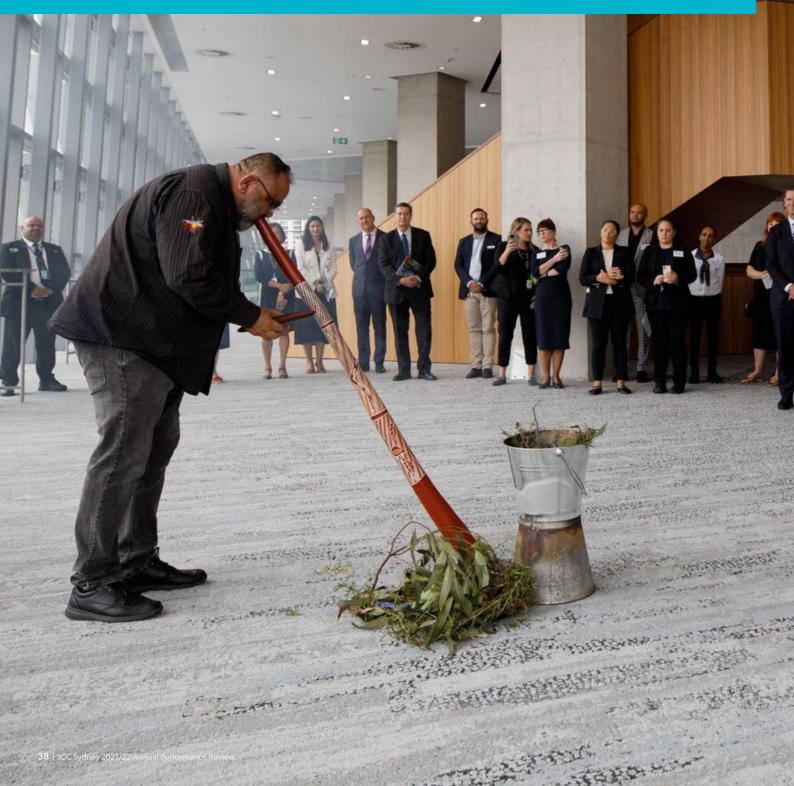




# **ICC Sydney provided 20,745** hours promotional support for community partners

Working with ICC Sydney's whole team and in partnership with the Metropolitan Local Aboriginal Land Council has been an important and significant journey because what you see at ICC Sydney is that there is so much reflection of the First Nations people. It's built into this beautiful building and it's also built into their practices. The fact that we have these practices continuing in a modern day place is both a testament to ICC Sydney and the Metropolitan Local Aboriginal Land Council.

**Councillor Yvonne Weldon** Deputy Chair, Metropolitan Local Aboriginal Land Council



## **Case Study**

First Nations Forum – Reconciliation Action Plan Launch

1 March 2022

In collaboration with Business Sydney and ICC Sydney's Legacy Program partner KARI Foundation, the venue launched its second Reconciliation Action Plan at an event to grow, learn and share its reconciliation journey with Sydney's business community. The new action plan demonstrates the venue's commitment to meaningful engagement with First Nations communities and creates unique opportunities to connect attendees at ICC Sydney events with First Nations culture and stories.

#### VENUE SERVICES

#### **Customised culinary services**

A customised menu championed local produce from across the New South Wales region as well as other Australian produce, highlighting native ingredients.

#### SOCIAL LEGACY

#### **First Nations**

A Welcome to Country and Smoking Ceremony enabled delegates to immerse themselves in Aboriginal culture and attain a deeper understanding and connection to Gadigal Country. The talented KARI Singers provided a professional vocal performance blending modern music with ancient culture.

Business Sydney is calling on all business to work with the Indigenous community hence why we held the First Nations Forum event at ICC Sydney with the leaders in the Indigenous community in Australia. ICC Sydney is a leader in engaging the Indigenous community and setting the standards in which business can engage with the Indigenous community. The more we can spread the word about the work that they do, the better we can engage with First Nations businesses. Paul Nicolaou, Executive Director, Business Sydney

#### **Community - The speakers**

Reconciliation Australia's Chief Executive Officer, Karen Mundine; Metropolitan Local Aboriginal Land Council's Deputy Chair and City of Sydney's Councillor Yvonne Weldon; Australian Indigenous Chamber of Commerce Chairman Warren Mundine; and KARI Chief Executive Officer Casey Ralph, who enabled attendees to connect and facilitate stronger relationships with key individuals from the community and nurture opportunities to support and engage First Nations businesses.

#### A personalised touch

To promote First Nations business Indigiearth, ICC Sydney provided attendees with Native Loose Leaf Tea, made from Australian native products that are ethically and sustainably sourced as well as providing ICC Sydney's second Reconciliation Action Plan.

## **Economic Impact**

As a gateway to Sydney and surrounding areas for customers and visitors, ICC Sydney is cognisant of its responsibility to promote Sydney and regional New South Wales. It is also committed to strengthening the broader industry that reaches out through these supply chains and through its Reconciliation Action Plan commitments and Legacy Program, it is seeking to provide opportunities for Indigenous owned businesses and emerging talent.

## **First Nations**

Work has continued during the period to attract new First Nations team members. Through its Legacy Program ICC Sydney has promoted the inclusion of Indigenous owned businesses into 33 client events. Through its membership with Supply Nation, ICC Sydney also engaged First Nations businesses to activate internal acknowledgements of Aboriginal culture and is seeking opportunities to grow Aboriginal-owned businesses across its supply chain through an enhanced First Nations procurement strategy.

A\$408k+ spend with **First Nations suppliers** 

**new First Nations** suppliers

## Industry participation

During the year, team members shared their time and experience with external organisations, sharing knowledge with industry groups and other agencies to support the events, venue and visitor economies. This contribution represented over 340 hours of industry participation across groups including the Sydney Business Events Coalition, Australian Chamber of Commerce and Industry Tourism Restart Taskforce, Association of International Convention Centres, Business Events Council of Australia, Committee for Sydney, Business Sydney, Exhibition and Event Association of Australasia, Meetings and Events Australia, International Congress and Convention Association and the New Sydney Waterfront Company.

## Sustainable procurement

ICC Sydney continues to support suppliers with sustainability embedded into their business practices. This year's overall spend with businesses within this classification remained consistent compared to FY 2020/2021 dropping only slightly from 23.5% to 23%

## Direct investment in NSW - regional focus

ICC Sydney continued to drive positive outcomes for regional NSW through its Feeding Your Performance philosophy. The team believes that quality, seasonal produce delivers better nutrition outcomes, which in turn energises event attendees. This focus feeds the performance of event delegates, ICC Sydney's produce partners and the communities in which they run their businesses. With event attendance significantly impacted during the year, so too was supplier expenditure but relationships were maintained and business did transact with A\$4.5 million spent on NSW produce. ICC Sydney also provided promotional opportunities for its suppliers.

## Support for creative industries

ICC Sydney promoted and supported emerging artists from Bankstown Poetry Slam and the Talent Development Project to perform at client events as well as in the Aware Super Members Lounge on live entertainment event nights.

## Supporting Sydney's startup network

ICC Sydney continued to connect clients into Sydney's innovation and entrepreneurship ecosystem through its Legacy Program. Through its partnership with the University of Technology Sydney, ICC Sydney promoted the Sydney Innovation Stories which showcase a number of the startups the university supports through UTS Startups.

# Food spend with NSW based suppliers









## **Direct Investment in Regional NSW**

#### **CENTRAL TABLELANDS**

Angullong Wines Beef Black Tuscan cabbage Block 11 Organics Breakout River Meats Cabbage Canola oil Colmar Estate Country Valley Milk Cow's milk feta cheese Eggplant First Ridge Wines Green shallots Heirloom carrots Herbs Jannei Goat Dairy Kogi pumpkins Lamb Logan Wines Majors Group Australasia Micro herbs Philip Shaw Wines Potatoes **Printhie Wines** Rhubarb **Robert Oatley Wines** Robert Stein Winery Ross Hill Wines **Rowlee Wines** See Saw Wines Silverbeet Snow pea tendrils Swinging Bridge Wines Tamburlaine Organic Wines Tomatoes Turnips Vegetables Windowrie Wines

#### **CENTRAL WEST**

Nectarines Plums Pumpkin Single origin grain

#### **CENTRAL COAST** Wallis Lake oysters

HUNTER **Binnorie Dairv** Bimbadgen Wines

#### **Brokenwood Wines** De Iuliis Wines Hunter Belle Cheese Margan Wines McGuigan Wines Mount Pleasant Wines Peter Drayton Wines Scarborough Wine Co Silkman Wines Thomas Wines Thompson's Pies Tulloch Wines Tyrrell's Wines

#### **GREATER SYDNEY**

Apromo Trading Australian Liquor Marketers (ALM) Avery Dennison Baby fennel Badboy Bakehouse Batch Brewing Company Bean shoots Berry Man Bidfood Big Mouth Foods Bok choy Brasserie Bread Bread Spread Cabbage Calendar Cheese Company Chinese broccoli Coca Cola Combined Wine and Food Cookers Oil Chicken Cornfed chicken Cucumber Daikon Dolce Vita Fine Foods Euromaster Smallgoods Eustralis Food & Wine Farmer Joes Chickens Figs Fino Foods Fireworks Foods Food Queens Forage Gourmet Edibles Free range chickens Game Farm Get Fish Haverick Meats

Heirloom beetroot Heirloom carrots Heirloom tomatoes Heng Australia Herbs Hong Australia Coproration Horseradish In2Food Jacobs Douwe Eqberts JB Metropolitan JFC Australia Juice and Co Julianne's Kitchen Kaffir lime leaves Kale Lactalis Australia Lai Shing Dim Sim Factory Lemon verbena Lemongrass Lemons Lettuce Lewis Continential Kitchen Lai Shing Dim Sim Factory M & J Chickens Madhouse Bakehouse Martin's Seafoods Mayers Fine Food Merna Crumpets Micro herbs MMMore Mushrooms Nasturtium Nespresso Neverfail Springwater Nomad Distribution Onions Pac Trading Paramount Liquor Pasta Italia Pasteles Bakehouse Patchett's Pies Pencil leeks Pepe Saya Petit leaves PFD Food Services Pink Cloud Kombucha **QCC** Hospitality Radicchio Radishes Rainbow chard

#### Raj Foods Rhubarb Roval CDS Salad leaves Select Fresh Providores Silverbeet Simon Johnson

Socrates Distributors Sonoma Bakery Sweet William Taiyo Foods The Essential Ingredient Tip Top Tooheys Turmeric Two Providores Unilever Vic's Meat Wayward Brewing Willowbrae Chevre Cheese Young Henry Brewing Company

Zucchini

MURRAY

Haloumi cheese

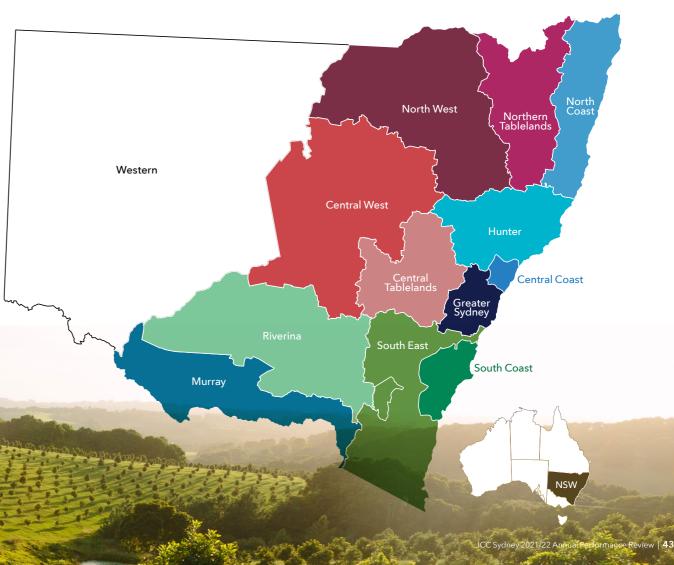
Trentham Estate

Pete's Pure Wines

Secret Garden Wines

#### **RIVERINA**

Chicken De Bortoli Wines Dee Vine Estate Freeman Vineyards Granny Smith apples



#### **NORTH COAST** Berkelo

Blue eve cod Blueberries Finger fennel Kurobuta pork Macadamia nuts Mount Warning Water Pepe Saya cream Raspberries Stone and Wood Brewing Co Westview lime

#### **NORTH WEST**

Kangaroo Thomas lamb Wholegrain Milling Co. Woodward Meats

#### **NORTHERN TABLELANDS** Bindaree Beef

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Grapefruit Grove Estate Wines Murrav cod Riverine beef **Riverine** lamb

#### **SOUTH EAST**

Alto Olives Axel Vodka Delano Speciality Coffee Garlicious Grown black garlic Hungerford Hill Kipfler potatoes Lock & Key Wines McWilliam's Wines Moppity Vineyards Nick Spencer Wines Spatchcock Sydney Rock Oysters Tertini Wines The Gourmet Potatoes Ulladulla yellowfin tuna

#### SOUTH COAST

The Pines cheese

#### VICTORIA

Creative Ingredients Tea Tonic The Australian Superfood The Pastry Lounge

Rangers Valley beef

# LEGACY PROGRAM

Committed to cultivating a powerful legacy from the events it hosts, ICC Sydney has grown its Legacy Program by adding new partnerships and deepening its relationships with existing partners.

Enquiries and activations have increased this year with 37 enquiries compared to 22 the previous year and 23 activations compared to five the previous year. A new community partner was added to the Environmental Sustainability stream – Science for Wildlife conservation group.

The First Nations stream was expanded with Indigiearth First Nations gift wares, Jaanawi Dance Clan, Stan Grant and Marcus Cowora entering the fold. Edible centrepieces selected by clients for their events contributed 1,246 meals for residents of the Matthew Talbot Hostel. Aware Super Theatre continued its partnership with the Talent Development Project (TDP) to provide emerging artists with work in the Aware Super Lounge during events in the theatre and clients continue to engage with ICC Sydney on reducing the environmental impact of their events.



## **First Nations**

Acknowledging and exploring local culture and engaging with First Nations businesses

Australia is a land with a proud First Nations heritage. In the spirit of reconciliation, ICC Sydney is committed to paying our respect to Elders past and present and acknowledging the original custodians of this country, and providing connections for clients to do the same.



# **Creative Industries**

Connecting talent from across the Sydney community

Sydney is home to an abundance of talented performers, artists and designers. Through its network, ICC Sydney is able to provide a creative connection for clients, from featuring emerging or established artists and performers at an event, to facilitating bespoke artwork tours and assisting in organising gifts for delegates from authentic Australian artists.



# **Generation Next**

Fostering the next generation of thought leaders and members via student engagement

To help engage, foster and support the next generation of leaders, ICC Sydney works with clients, as well as partners in academia and industry, to provide the leaders of tomorrow with access to the important industry events and thought leaders of today.

The venue provides students with access to events and facilitates life changing connections for them.

Through the Generation Next stream, ICC Sydney supports clients to showcase student talent to the industry, this in turn provides opportunities for students to expand their networks and establish contacts with established professionals.

**37** enquiries

**23** activations



# Innovators and Entrepreneurs

Building engagement with local innovators and entrepreneurs

Sydney is not short on ideas. Home to a vibrant startup community, Sydney boasts world class innovators and entrepreneurs. ICC Sydney connects clients with the best of them. Working in partnership with local startup hubs and their members, government, academia and industry, ICC Sydney has developed a program where industry specific startups are invited to pitch, present and showcase their ideas at relevant events.



# Environmental Sustainability

Minimising the environmental impact of events

Minimising the environmental impact of events in line with ICC Sydney's commitment to sustainability, ICC Sydney works with clients to manage the impact of their events, particularly waste management and diversion. From the simple repurposing of leftover event materials to charities, through the creation of edible centrepieces which are then turned into meals for people in need, ICC Sydney's strategies also seek to make a positive social impact.



ICC Sydney looks forward to your continued support in rebuilding the business that drives positive economic, social and environmental outcomes for Sydney and New South Wales.



#### EXPERIENCE WORLD CLASS PROUDLY MANAGED BY ASM GLOBAL

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A NSW Government project, ICC Sydney was delivered in partnership with Darling Harbour Live, comprising Lendlease, Hostplus, Aware Super, Capella Capital, ASM Global and Spotless FM.